

INDIA'S HEALTHCARE: THE INVESTMENT PULSE

\$638B

Projected Market Size by 2025

80%

Jump in PE/VC Healthcare Deal Volume (2024)

\$78B

Projected HealthTech Market by 2033

2.4M

Critical Hospital Bed Shortfall

550M+

Citizens Covered by Ayushman Bharat

Market Size and Growth

The Indian healthcare market is on a robust growth trajectory, projected to reach a staggering \$638 billion by 2025—a substantial leap from \$400 billion in 2024, underpinned by a compound annual growth rate (CAGR) of around 17.5% over the past decade. Hospitals remain the dominant segment, accounting for nearly 80% of healthcare spending, and are expected to grow at an 8% CAGR through 2032. This expansion is fueled by rising incomes, increasing health awareness, and a rapidly aging population.

Investment Flows

Investment activity has soared, with mergers, acquisitions, and private equity deals exceeding \$30 billion between 2022 and 2024. In 2024 alone, hospital investments hit \$6 billion, marking a 24% year-on-year increase. Foreign direct investment (FDI) has also surged, with \$3.2 billion flowing into the sector over the same period, encouraged by the government's policy allowing 100% FDI under the automatic route. Notably, private equity firms are showing strong interest in single-specialty centers, such as those for IVF, oncology, and nephrology, with \$1.4 billion invested in such ventures over the last two years.

Critical Trends

Technological advancements are transforming the sector. The rapid adoption of artificial intelligence-driven diagnostics, robotic surgeries, telemedicine, and wearable health technology is revolutionizing care delivery. The healthtech market has more than doubled from \$3 billion in 2020 to \$7 billion in 2023, and the AI healthcare market is expected to reach \$1.6 billion by 2025. Medical tourism is another bright spot, with the market valued at \$7.69 billion in 2024 and projected to reach \$14.31 billion by 2029, as India becomes a preferred destination for affordable, high-quality care.

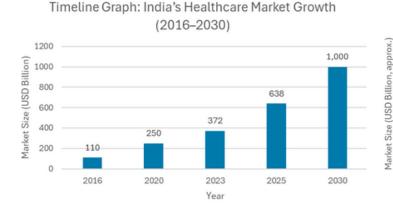
INDIA'S HEALTHCARE: THE INVESTMENT PULSE

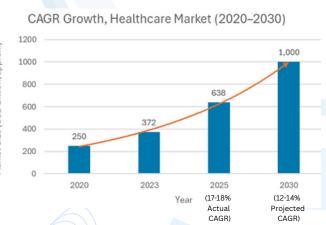
Outlook

The Indian healthcare market is poised for strong growth, fueled by rising demand, increased medical tourism—projected to jump from \$7.69 billion in 2024 to \$14.31 billion by 2029—and rapid investment in technology and infrastructure. However, with current employment at 7.5 million and expected to double by 2030, workforce training and expansion are critical. Continued investment and policy support will be essential to address infrastructure gaps and ensure sustainable progress in this fast-evolving sector.

INDIA'S HEALTHCARE BOOM: WHY NOW, WHY INDIA

India's healthcare sector is experiencing a historic expansion, propelled by a combination of demographic shifts, rising incomes, increasing health awareness, and robust investment activity. The market is projected to reach \$638 billion by 2025, surging from \$372 billion in 2023 and just \$110 billion in 2016, reflecting an impressive 17.5% compound annual growth rate (CAGR) over the past decade. Hospitals dominate the sector, accounting for about 80% of healthcare spending, with the hospital segment alone expected to grow at an 8% CAGR from 2024 to 2032. Investor sentiment is highly positive, with mergers, acquisitions, and private equity deals surpassing \$30 billion between 2022 and 2024, and foreign direct investment exceeding \$3.2 billion during the same period. This momentum is further fueled by India's evolving demographics a growing middle class, increasing life expectancy, and a rising burden of non-communicable diseases alongside significant government and private sector investments in infrastructure, technology, and medical education





MAPPING THE CAPITAL FLOW: WHO'S INVESTING AND WHERE IN INDIA'S HEALTHCARE MARKET

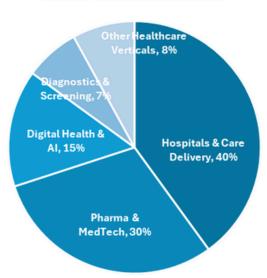
India's healthcare sector is experiencing a significant boom in investment, with over \$30 billion in M&A and private equity/venture capital (PE/VC) deals between 2022 and 2024. Hospitals have been the primary beneficiaries, attracting nearly 40% of this total and half of the \$3.2 billion in foreign direct investment (FDI) during the same period. This surge in capital is fueled by strong investor confidence in the sector's growth potential, with single-specialty chains and healthtech startups also emerging as key areas of interest, attracting \$1.4 billion in PE funding over the last two years.

Strategic consolidation is a defining trend, with major M&A deals and PE investments reshaping the industry. Hospitals led this activity with a combined \$11.7 billion in deals from 2022 to 2024, exemplified by significant transactions like Temasek's \$2 billion investment in Manipal Health. This drive towards consolidation aims to achieve greater scale, improve operational efficiency, and facilitate expansion into rapidly growing tier 2 and 3 cities, signaling a strategic shift to meet rising healthcare demand across the country.

Capital Source	Amount (USD)	Key Sectors
PE/VC	\$14.5B (2020- 2024)	Hospitals, Healthtech
FDI	\$3.2B (2022– 2024)	Hospitals, Diagnostics
M&A	\$6.74B (hospitals)	Hospitals, Diagnostics
IPOs	\$466M (hospitals)	Hospitals

SECTORAL SPOTLIGHT: WHERE THE INVESTMENT ACTION IS

Sector Wise Distribution

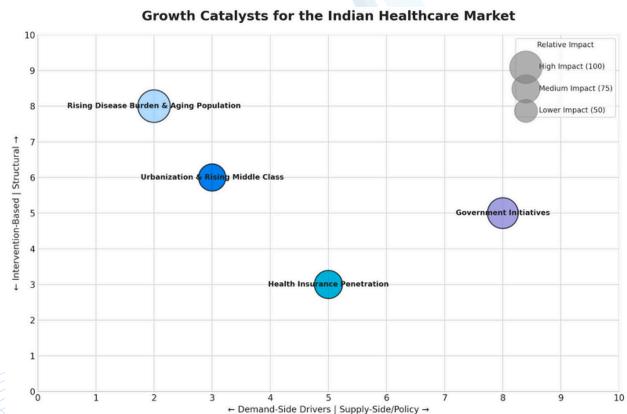


India's healthcare sector is undergoing a period of unprecedented growth, with the overall market projected to surge to \$638 billion by 2025. This boom is fueled by a significant influx of capital, with over \$30 billion invested through M&A and private equity deals between 2022 and 2024. Hospitals and care delivery have emerged as the primary investment destination, capturing 40% of this total value. This capital is being strategically deployed to address a national deficit of 2.4 million hospital beds and to expand healthcare infrastructure into underserved Tier II and III cities, where the majority of the population resides.

Beyond physical infrastructure, investment is diversifying across other high-growth verticals. The cornerstone Pharma & MedTech sector is on track to become a \$120-\$130 billion industry by 2030, supported by strong foreign investment and the "Make in India" initiative. The fastest-growing segment is Digital Health & AI, with the AI in healthcare market alone projected to soar from \$14.6 billion to \$102.7 billion by 2028, and government platforms like e-Sanjeevani already delivering over 226 million teleconsultations. Completing this dynamic landscape, the diagnostics market is also expanding rapidly, driven by rising health awareness and forecast to reach nearly \$27 billion by 2033.

GROWTH CATALYSTS: WHAT'S POWERING THE MARKET SURGE

- A dual challenge of a rapidly **aging population** and a **rising disease burden**, with non-communicable diseases (NCDs) affecting as many as 75% of the elderly in various studies, is creating sustained demand for long-term and specialized care.
- Increasing affordability through health insurance is a critical growth driver, with a major push to expand coverage. The goal is to significantly increase the current coverage levels, with some projections having aimed for an aspirational target of 50% of the population by 2025.
- Transformative government initiatives are fundamentally strengthening the sector; these
 include the Ayushman Bharat scheme for universal coverage, the PLI scheme to boost
 domestic manufacturing, and the Ayushman Bharat Digital Mission, which has created
 over 79 crore digital health accounts to build a national health ecosystem.
- Socio-economic shifts, including rapid urbanization and a growing middle class, are fueling demand for quality and specialty healthcare services due to higher disposable incomes and greater health awareness.



A significant portion of major investment in India's healthcare market has historically been channeled into tangible, **urban-centric assets** like **multi-specialty hospitals** and large-scale **pharmaceutical manufacturing**. These sectors have been magnets for private equity and corporate capital due to their established scale and predictable revenue. However, a recent trend in 2024-2025 shows a strategic shift towards more focused **single-specialty chains**, such as those for **oncology and IVF**. Looking forward, while these areas will continue to attract funds, a critical pivot is needed towards sectors that address foundational gaps and offer scalable growth. The most crucial areas that require significantly more focus in the upcoming years are preventive healthcare, digital health platforms that enhance access and efficiency, the expansion of quality care into Tier 2 and Tier 3 cities, and boosting domestic **medical device** manufacturing to create a more self-reliant and resilient healthcare ecosystem.

CHALLENGES: WHAT INVESTORS MUST WATCH

Despite its rapid growth, India's healthcare market presents critical challenges for investors. Key roadblocks include persistent regulatory uncertainty due to complex and frequently changing policies, and severe infrastructure bottlenecks, highlighted by a 2.4 million hospital bed deficit and a stark urban-rural divide. Furthermore, an affordability gap driven by high out-of-pocket expenses limits access to care for a large portion of the population. The highly fragmented provider landscape also hinders standardization and operational efficiency. These hurdles require investors to navigate risks carefully and employ innovative strategies to achieve long-term success.

Strengths

- Government intervention
- Strong innovation
- Mature domestic market
- Robust footprint
- Low cost of operations

Weaknesses

- Competition from other states
- Lower tax base
- Reliance on traditional industries
- Limited access to capital

Opportunities

- Untapped export markets
- Growing domestic demand
- Emergence of new technologies
- Favorable government policies

Threats

- Economic slowdown
- Increased competition
- Changing consumer preferences
- Regulatory changes

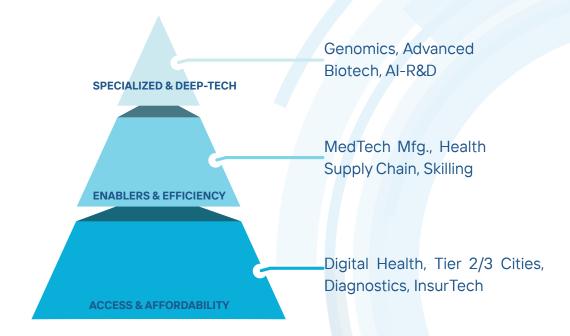
EMERGING OPPORTUNITIES IN INVESTMENT FRONTIERS

The future of healthcare investment is being shaped by powerful demographic, technological, and environmental shifts. Here are key areas emerging as pivotal frontiers for growth and innovation:

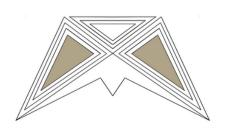
- 1. **Geriatric & Home-Based Care:** As the world's population ages, investment is shifting towards technology that supports seniors living at home. Key areas include telehealth, remote patient monitoring, and Al-driven assistive technologies.
- 2. **Personalized Healthcare:** This is moving beyond a "one-size-fits-all" approach. In India, the personalized medicine market is projected to grow from approximately \$29 billion in 2024 to \$80 billion by 2035. This frontier leverages genomics and AI to tailor therapies to an individual's unique genetic profile, with major opportunities in advanced diagnostics, targeted cancer therapies, and pharmacogenomics.
- 3. **Mental Health Tech:** With growing awareness, digital platforms are making mental health support more accessible. This includes teletherapy, wellness applications, and a new class of treatments called Digital Therapeutics.
- 4. Climate-Resilient Healthcare: A critical new field focused on helping health systems withstand and adapt to the health impacts of climate change. Opportunities lie in decarbonizing supply chains, building sustainable infrastructure, and developing climate-based disease prediction systems.
- 5. Rural Healthcare Focus: A major thrust of Indian healthcare is to bridge the urban-rural divide. With the Indian telehealth market expected to reach \$5.5 billion by 2025, the focus is on creating hybrid models that combine local clinics with remote consultations. Government initiatives like the Ayushman Bharat Digital Mission are further creating a national digital ecosystem to improve access for rural and remote communities.
- 6. Digital Therapeutics (DTx): As a distinct and rapidly growing category, DTx involves delivering evidence-based therapeutic interventions through software to prevent, manage, or treat a medical disorder or disease. Globally, the DTx market is projected to reach over \$12 billion by 2026. In India, with its high prevalence of chronic diseases and massive smartphone penetration, DTx offers a scalable way to manage conditions like diabetes, hypertension, and certain mental health disorders.
- 7.**OPD (Outpatient Department) Improvement:** Efficiency in Indian hospitals is a major focus. The outpatient experience is being transformed by technology. This includes Alpowered diagnostics, virtual assistants for scheduling appointments, and integrated Hospital Management Information Systems (HMIS) that streamline patient flow, reduce waiting times, and digitize records.
- 8. Making Medical Devices ("Make in India"): To reduce its heavy reliance on imports, India is aggressively promoting local manufacturing through policies like the Production Linked Incentive (PLI) scheme. This has created a significant investment opportunity in homegrown manufacturing of medical equipment, from basic syringes and consumables to advanced diagnostic tools and robotic surgery systems.

STRATEGIC PRIORITIES FOR INVESTMENT:

- **Focus on the Foundation:** Prioritize tech-enabled, low-cost solutions for the masses—like telehealth, e-pharmacies, and diagnostic labs—especially outside of major metro areas.
- **Build the Enablers:** Invest in the "Make in India" initiative by backing medical device manufacturing and strengthening healthcare supply chains to improve efficiency and reduce import dependency.
- **Target the Peak:** Selectively fund specialized care and deep-tech innovations like genomics that represent the next frontier of Indian healthcare.



Let's Get to Work Together





PREPARED BY:

ENIRA

We provide strategic consulting solutions that drive innovation, foster growth, and enhance organizational success through tailored expertise and partnerships across various industries.

FOR MORE INFORMATION



www.enira.co.in



Delhi